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Soldiers with the 3rd Armored Brigade Combat Team, 1st Cavalry Division, operate an M1A1 Abrams tank during training Nov. 25 at Bemowo Piskie, Poland. (U.S. ARMY/STAFF SGT. MATTHEW FOSTER)

Army transforming for future fight

With an eye to the future, the Army is transforming to ensure it is ready for a fast-paced and lethal battlefield, the service's top civilian leader said.

"We are not your grandfather's Army anymore," Army Secretary Christine Wormuth said. "We are changing. We are transforming into a high-tech Army. An Army that's ready to handle today's challenges as well as challenges far into the future."

Speaking Nov. 16 at an event hosted by the Defense Advanced Research Projects Agency at Texas A&M University, Wormuth challenged the audience to join the Army as it prepares for the future. "Key to our transformation is a culture of innovation powered by partnerships with DARPA, academia and indus-

try," Wormuth said. "People may not always associate the Army with change, but in reality, the Army has consistently innovated over the years to meet emerging threats."

As the service looks to 2030 and beyond, Army leaders have determined several key tasks the force must be able to accomplish, Wormuth said.

"In 2030, the Army is going to have to see and sense farther and more persistently across the battlefield than our enemies," she said. To do that, the Army must collect and analyze "unprecedented" amounts of data, she said.

The Army also must deliver more combat power more effectively than ever before. "It's really about bringing together combat power of all kinds, infantry, armor, aviation, quickly from dispersed locations all

around the battlefield into a powerful fist that can punch hard at the adversary at a time and place of our choosing," Wormuth said.

Fires is another critical area for the Army, she said. "You just have to look at what's happening in Ukraine to see the importance of fires in wars of today and the future," she said.

In the future, the Army also must be able to protect its own forces from air, missile and drone attacks, Wormuth said, and rapidly share and communicate data across the force, with the other services and with allies and partners.

Just as important is the ability to sustain the fight across "very long distances," Wormuth said. "Given the sophisticated nation-state threats we face today, ... if we find ourselves in

See **Transformation**, Page 6

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Austin: Budget delays could cause ‘significant harm’

Defense Secretary Lloyd Austin is urging lawmakers to pass a full-year budget for fiscal 2023, warning that “failure to do so will result in significant harm to our people and our programs.”

The military and the rest of the federal government are operating under a stopgap measure that expires Dec. 16. Known as a continuing resolution, the measure allows federal programs to continue at current spending levels and prohibits the start of new programs.

In letters to leaders in the Senate and the House of Representatives, Austin writes that operating under a continuing resolution “moves our budget backward, not forward.”

“The CR costs us time as well as money, and money can’t buy back time, especially for lost training events,” Austin writes. “Under the CR, Congress prohibits the military from commencing new initiatives, such as those requested by our theater commanders in the Indo-Pacific and around the world or in support of



A soldier with the 11th Airborne Division low crawls in the slithering lane Nov. 24 during exercise Yudh Abhyas 22 at Auli, India. (U.S. ARMY/BENJAMIN WILSON)

service members and their families at home.”

If the continuing resolution extends into the new year, military recruitment and permanent change-of-station moves may be impaired, Austin writes. In addition, key research and development efforts cannot take place, and much needed investments in infrastructure, such as barracks and child care centers, will be delayed indefinitely.

“I urge you to act decisively—now—to meet America’s needs and support our forces,” Austin writes.

On-time and adequate funding for the Army is a key issue for the Association of the U.S. Army.

In a November letter to key lawmakers, AUSA called for adequate funding for Army programs, a pay raise for troops and resources to improve quality of life for service members and their families.

“We believe it is essential for the Army and the Department of Defense (DoD) to have the resources it needs to counter growing threats,” retired Gen. Bob Brown, AUSA president and CEO, writes in the Nov. 4 letter to the chairs and ranking members

of the Senate and House Armed Services Committees.

In September, AUSA was joined by three other military associations in urging lawmakers to approve a timely defense budget.

“Our nation faces many threats, including responding to the continued unprovoked Russian invasion of Ukraine, Chinese aggression in the Pacific, Iranian and North Korean malign activities, the evolving pandemic, the impact of inflation, and domestic response for floods and wildfires,” the associations say in a Sept. 15 letter to the chairs and ranking members of the Senate and House Appropriations Committees.

Signed by AUSA’s Brown and leaders from the National Guard Association of the United States, the Reserve Organization of America and the U.S. Army Warrant Officers Association, the letter cautions of the harm caused by continuing resolutions.

Continuing resolutions “diminish national security and the capabilities of the Armed Forces ... by hurting readiness, modernization, and quality of life programs,” the letter says.

Austin’s letter is available [here](#).

ARMY magazine December issue



A selection of articles from the December issue of *ARMY* magazine is now available to AUSA Basic Members. To read the articles, [click here](#).

National Guard invests in cyber capabilities to meet new threats



A soldier with the Connecticut National Guard searches for network intrusions during the 2022 Cyber Yankee exercise in Niantic, Connecticut. (U.S. ARMY/MAJ. DAVID PYTLIK)

As global threats continue to evolve, the National Guard is investing in its cyber capabilities to fight on the digital front and keep cyber threats at bay.

The National Guard is “at the nexus” of cyber efforts at the state and federal levels, and fills that nexus well, said Col. Joed Carbonell, chief of the National Guard Bureau’s cyber division.

“We know that the homeland is no longer a sanctuary,” Carbonell said during a recent media roundtable on National Guard cyber forces’ domestic capabilities. “There’s definitely an increasing demand signal for utilizing the National Guard across the 50 states, the territories and the District of Columbia to be a partner in that protection of our critical infrastructure.”

The Army National Guard’s first cyber brigade, the 91st Cyber Brigade, was officially activated on Sept. 1, 2017, according to the Virginia National Guard. Since then, the National Guard cyber force has grown to over 2,200 troops in 38 units, according to an Army news release.

Under current initiatives, like Task Force Echo, which exists under the operational control of the 780th Military

Intelligence Brigade (Cyber), Army National Guard soldiers from across the country mobilize annually to engineer, install, operate and maintain critical infrastructure in support of the U.S. Cyber Command and the Cyber National Mission Force.

The Army has worked hard to improve its cyberspace infrastructure in the years since Task Force Echo was created.

“Approximately seven years ago, the Army identified the need to secure new cyberspace infrastructure that was coming online,” said Col. Benjamin Sangster, commander of the 780th Military Intelligence Brigade, in an Army news release. “The active-duty cyber mission force was in its infancy and did not have the necessary human capital to satisfy the need.”

The Guard’s “highly trained cyber warriors” are ready to serve state partners, the leaders said.

“Adversaries use cyber activity to target personnel, commercial and government infrastructure, and the effects can be devastating,” said Maj. Matt Murphy, a National Guard Bureau spokesman. “We have our National Guard cyber professionals available to help our communities whenever or wherever they’re needed.”

AUSAExtra

*Voice for the Army –
Support For the Soldier*

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PERK OF THE WEEK

AUSA’s entertainment discount site offers thousands of discounts, including many ski resorts. A few examples are 35% off at Bear Mountain, California, over 40% off at Monarch Mountain, Colorado, and 30% off at Shawnee Mountain, Pennsylvania, and Pats Peak, New Hampshire. To learn more, visit www.ausa.org/entertain.



Multi-Domain Operations concept needs clear definition

The evolving Multi-Domain Operations concept and resulting doctrine may not succeed without clearing a major obstacle, cautions a new Association of the U.S. Army Land Warfare paper.

"There is, to put it mildly, no broad consensus on what MDO is," says the paper written by Lt. Col. Marco Lyons, who has tactical and operational experience in the Balkans, the Middle East, Afghanistan and the Western Pacific, and retired Col. David Johnson, a widely published researcher and Army strategist who died just before the paper was published.

Johnson was a Rand Corp. researcher and an adjunct scholar at the Modern War Institute at West Point who in 2012 founded and directed the Chief of Staff of the Army Strategic Studies Group for Gen. Raymond Odierno.



Soldiers with the 101st Airborne Division and the 1st Armored Division conduct sling load operations with a CH-47 Chinook at Petrochori Training Area, Greece.

(U.S. ARMY/CAPT. SAMUEL TAYLOR)

In the paper, Lyons and Johnson write that it would be helpful to focus on what MDO "does" rather than getting lost trying to define what it "is." The lack of agreement on what it means has led to false claims about what changes are required for it to work, the paper says.

"At its most basic level, MDO will provide the architectural plans for how the Army will rebuild itself for future challenges in the domains of land, air, sea, space and cyberspace," they write.

The first Army-Marine Corps white paper on the multidomain battle concept was unveiled five years ago, and it has been 10 years since discussions began about globally integrated operations. The authors said it is long past time to explain how the concept should work in real-world operations.

"The challenge before the services and the Joint Staff is to articulate what constitutes a joint theory of victory and what comprehensively explains how to actualize that theory. This is the really difficult work that is in front of us," Lyons and Johnson write.

The paper is available here.

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Progress limited on critical defense funding legislation

Lawmakers return this week from the Thanksgiving recess, and a lot remains to be done during this “lame duck” session between now and the beginning of the new Congress in January.

Since our last update, little visible progress has been made on appropriations or the National Defense Authorization Act. Much of the time and attention in Washington, D.C., has been centered on the recent elections.

The federal government is operating under temporary funding that runs through Dec. 16, and it is growing increasingly likely that another continuing resolution will be necessary. Agreement on numerous items remains elusive, and other factors impact the likelihood of full-year funding legislation becoming law before the current funding ends.

Government Affairs

Congress also must pass the National Defense Authorization Act to provide policy and program direction for the Defense Department and the armed forces.

The timing of any formal conference between the House version of



AUSA continues to push for full-year funding and inclusion of Army priorities in the National Defense Authorization Act and appropriations bills. (ARCHITECT OF THE CAPITOL PHOTO)

the NDAA and a Senate version will be tight if lawmakers are to complete and pass the final legislation before the new year—and that may not happen at all. A modified conference process is already underway, and much progress has reportedly been made, but that is no guarantee of the NDAA becoming law.

The Association of the U.S. Army’s Government Affairs team remains hopeful that the NDAA will become law before Jan. 1. We continue to advocate for full-year funding and inclusion of Army priorities in these must-pass bills and that the legislation be enacted as soon as possible.

You can help us build momentum by contacting your representatives and senators and encouraging them to immediately pass the NDAA and full-year appropriations for the government, including for defense, military construction and veterans affairs.

The next few weeks will be busy, and the situation in the nation’s capital, as ever, is evolving. We will continue to monitor these and other developments closely as we advocate for the Total Army with Congress.

Mark Haaland is AUSA’s Government Affairs director.

Transformation

From Page 1

another war, we’re going to be challenged right here at home in the United States,” she said. Soldiers may have to fight to move “from fort to port to foxhole,” she said. “The force that is going to win is going to be the one who can do logistics, logistics, logistics.”

To realize its vision, the Army needs “help from innovators,” Wormuth said.

“It’s going to be critical for us, starting right away, to tap into the talents of students, researchers and faculty at the nation’s top colleges and universities ... so we are able to outpace future threats and we’re able

to best equip our soldiers,” she said.

The Army also needs help as it looks even farther out. “We can’t see 2040 very clearly, but at a minimum we know we’re going to need enhanced quantum computing capabilities, we’re going to need to do more with biotechnology and we’re going to need to do more with robotics capabilities,” Wormuth said.

“At the end of the day, America needs an Army that’s ready to protect and defend our country against a threat, whether it emerges next week or whether it emerges in the next decade,” Wormuth said.

“We are always working every day to make sure we can answer that call,” she said.



Staff Sgt. Noah Straman, left, and Staff Sgt. William Doan of the 37th Infantry Brigade Combat Team test new anti-drone technology at Camp Grayling, Michigan. (U.S. ARMY/SPC. OLIVIA LAUER)

Save on gift subscriptions, pet insurance and more

It's December, and many people are thinking about gifts for the holidays.

If you are shopping for someone who's under 18, subscription services are very popular. What I love about monthly subscriptions for gifts is the recipient is regularly reminded of your generosity.

Two subscription services for children that Association of the U.S. Army staff tested and raved about are Raddish Kids and Osmo.

Both offer exclusive discounts for AUSA members.

Raddish Kids

A monthly subscription service geared toward children 4 to 14, Raddish Kids teaches cooking skills and instills confidence in the kitchen.

Each month, members receive three recipe guides, a quality kitchen tool, a creative kitchen project, a table talk card, an apron patch and a grocery list that will aid in teaching new kitchen skills.

I asked some AUSA staff members to try this service, and they came back with enthusiastic reviews and really enjoyed their experience with their children.

Raddish Kids offers special deals from time to time, but AUSA members receive an evergreen discount of 15%—every month, not just the first month—by clicking here and using code AUSA.

Osmo

Osmo puts the fun in learning fundamentals through hands-on play, tangible pieces and digital entertainment.

The AUSA staff members who tried the Osmo program had nothing but rave reviews.

Osmo has earned many awards and provides the building blocks for bright learners, helping build core skills in complex subjects such as

math, science, physics, coding and more.

Click here to learn more and apply code OS30AUSA to receive an exclusive 30% off every order. Osmo is running some Black Friday deals right now, but the AUSA code is good any time, and you'll receive 30% off all orders, not just the first one.

Pet insurance

AUSA has partnered with MetLife to offer its pet insurance, which won "Pet Insurance of the Year" in the 2022 Pet Independent Innovation Awards.

As an AUSA member, you receive a premium discount—and you can combine it with MetLife's military discount. Visit www.ausa.org/pet to customize the plan that works for you.

What I love about this plan is you can choose your annual benefit, your deductible, the percentage reimbursement and whether you want to include preventive care. You also re-

ceive a \$1 internet purchase discount per month.

Retired Gen. Bob Brown, AUSA president and CEO, bought the pet insurance for Eleanor, his gorgeous German shorthaired pointer, and I did the same for my two golden-doodles, Margot and Sophie. Sophie is still a puppy, so I chose to include wellness to cover vaccinations and well-puppy visits.

As an example, I cover Sophie for \$22.89 a month, and it includes an annual benefit of \$6,000, a \$250 deductible and 80% reimbursement for our vet visits. MetLife has a great tool to compare benefits and premiums to find the right choice for you.

Additionally, you can always look up all your member discounts at www.ausa.org/savings for savings on Dell, Apple, HP, hotels, vacation resorts, car rentals and more.

Susan Rubel is AUSA's Association and Affinity Partnerships director.



Sophie, left, and Margot are covered by Metlife pet insurance, where AUSA members receive a premium discount that can be combined with MetLife's military discount. (AUSA PHOTO)



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Chapter honors service, sacrifices of Vietnam veterans

Service, valor and sacrifice were recognized during a recent pinning ceremony for Vietnam veterans, held as part of the Department of Defense Vietnam War Commemoration program.

There are about 140,000 Vietnam-era veterans living in Missouri, according to the Department of Veterans Affairs.

During the event, about 50 of them received a special commemorative pin from Brennon Willard, president of the Association of the U.S. Army's Fort Leonard Wood-Mid Missouri chapter.

"We did not get it right when you came home the first time," said guest speaker Keith Pritchard, civilian aide to the secretary of the Army for Missouri-West. "Our nation continues to struggle with how. I am here on behalf of the Honorable Christine Wormuth, secretary of the United States Army, to simply say thank you."

Cadets from the Waynesville High School Junior ROTC program presented the colors at the start of the ceremony, which was held at the VFW Ozark Post 3176 in Waynesville, Missouri.

Some of the veterans were emotional during the ceremony and as they received their pin, which each feature an eagle, stars and laurels on the front and a message on the back:

**Fort Leonard
Wood-Mid
Missouri**

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Retired Command Sgt. Maj. Freddie Brock, vice president for NCO and Soldier Programs at AUSA's Fort Leonard Wood-Mid Missouri chapter, addresses Vietnam veterans during a pinning ceremony at the VFW Ozark Post 3176. (AUSA PHOTO)

"A grateful nation thanks and honors you."

"It's something small, but hopefully a symbol of our respect and thanks," Willard said.

The AUSA chapter is a Vietnam Commemorative Partner, designated to thank and honor veterans and their families for their service and sacrifice.

The Vietnam War changed an entire generation of Americans. Approximately 9 million served during the Vietnam era and 58,000 died in combat, with 68% of them being under the age of 22, according to the

Vietnam Veterans of America.

It is important to honor those we are able and not let the memory fade of our fallen war heroes. They all deserve our admiration and gratitude.

Vietnam veteran Robert Fitzgerald said he appreciated the ceremony and recognition.

Near the end of the ceremony, Fitzgerald stood and said that he served during the war but not in Vietnam, and he offered a round of applause and gratitude for those who did and those who never made it home.

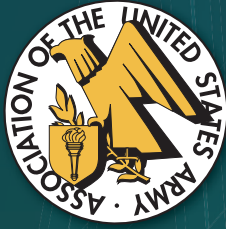
Pritchard closed the ceremony by saying, "Thank you for your service, mentorship, leadership, public [and] private, and military lives you continue to provide, serve and give to our country. Thank you for all you've done."

Following the ceremony, attendees were invited to gather over refreshments provided by Aligned Mortgage, a Community Partner of the AUSA chapter.

Brittany Raines is an executive consultant with AUSA's Fort Leonard Wood-Mid Missouri chapter.



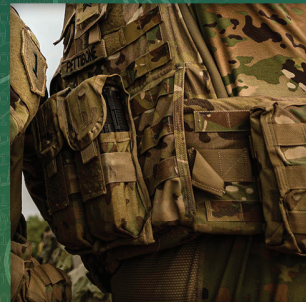
Vietnam veterans pose for a photo with their pins and certificates following a ceremony recognizing their service. (AUSA PHOTO)



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