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The advanced registration deadline for the AUSA Annual Meeting is 8 p.m. Eastern Oct. 8. (AUSA PHOTO)

## Register now for the 2019 Annual Meeting

**T**ime is running out to register online for this year's Association of the U.S. Army Annual Meeting and Exposition.

AUSA's biggest event will take place Oct. 14-16 at the Walter E. Washington Convention Center in Washington, D.C.

The advanced registration deadline is 8 p.m. Eastern Oct. 8.

After that, registration must be done in person beginning at 8 a.m. Oct. 11 at the convention center.

This year's annual meeting will feature the Army's new leadership team, including acting Army Secretary Ryan McCarthy, Chief of Staff Gen. James McConville and Sgt. Maj. of the Army Michael Grinston.

McCarthy is scheduled to speak during the opening ceremony, while McConville will outline his vision for

the Army during the Eisenhower Luncheon on Oct. 15.

All three leaders will also participate in a town hall with Army families later that afternoon.

Several other Army leaders also will speak during the annual meeting.

Army Vice Chief of Staff Gen. Joseph Martin and Grinston are slated to name this year's Soldier and NCO of the Year during a luncheon on Oct. 14.

Gen. Paul Funk, the new commander of Army Training and Doctrine Command, is scheduled to lead a contemporary military forum titled "The Army is People," and Gen. Gus Perna, commanding general of Army Materiel Command, will speak during a forum on readiness and sustainment.

There will be a forum on Defender Europe 2020, a new exercise, the

Army's largest in 25 years, to demonstrate the U.S.' ability to rapidly deploy a division to the European theater.

That discussion will be led by Lt. Gen. Christopher Cavoli, commanding general of U.S. Army Europe.

Gen. John Murray, commander of Army Futures Command, will participate in a forum titled "Delivering Force Modernization."

AUSA 2019 also will feature another appearance by Gary Sinise & the Lt. Dan Band. The cover band is set to perform a free concert from 7:30-9:30 p.m. Oct. 15.

The annual meeting also has events for job seekers and Army civilians.

The seventh annual Warriors to the Workforce (Washington D.C.) job fair will run from 9 a.m.-3 p.m. each day.

See **Annual Meeting**, Page 3

# NO MATTER WHERE FUTURE WARFIGHTERS ARE CALLED WE STAND WITH THEM.

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# New AUSA book is first-ever bio of 'unique' Army leader

By Joseph Craig

**G**en. John "Shali" Shalikashvili was the first immigrant, draftee and Officer Candidate School graduate to serve as chairman of the Joint Chiefs of Staff.

Born into a noble European family just before World War II, Shalikashvili's life went from riches to rags and back to riches.

Entering the Army as a private, his upbringing and unconventional leadership style guided him through the ranks until he replaced Gen. Colin Powell as the nation's top military leader.

This remarkable figure is the subject of *Boy on the Bridge*, a new entry into the Association of the U.S. Army's Book Program.

It is the first biography of a man whose life and military career are the embodiment of the American dream.

We spoke with author Andrew Marble about his new book.

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**AUSA:** Why did you decide to profile John Shalikashvili?

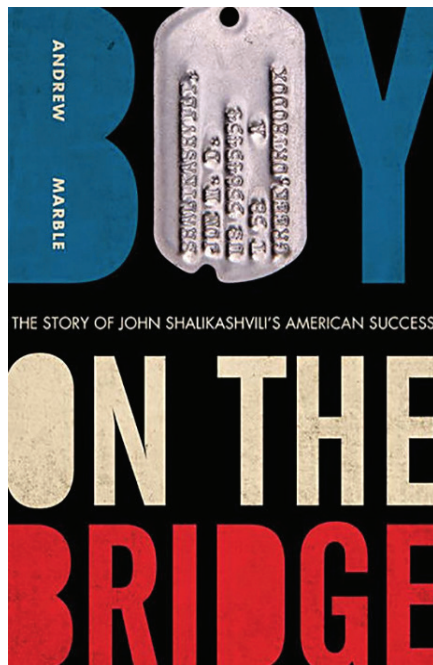
**Marble:** Because of his uniqueness.

He came from two aristocratic families who'd served king and country with distinction for centuries, yet he himself was born in Poland, a citizen of no country.

## Book Program

After barely surviving the Warsaw Uprising, his family escaped to Germany to live off the charity of relatives. Pure luck brought them to the United States in 1954.

An unenthused U.S. Army draftee, he graduated from artillery OCS in



1959 and ended up becoming the top American general in 1993.

Also unusual was his sterling reputation. People invariably found him honest, straightforward, low-key, self-effacing and informal.

A consensus builder who understands teamwork. Someone extraordinarily sensitive in terms of caring for people and whose humility was bone deep.

**AUSA:** How did his background affect his military career?

**Marble:** One major way was that during WWII, he witnessed the extremes of human behavior.

For instance, forced to live underground after their apartment was dive-bombed, his family had to pay others to carry his grandmother's stretcher through Warsaw's cellars.

Yet he also saw the compassion of escaping Polish partisans who, rather than leaving their war dead behind, carried them through the sewers up into the Shalikashvilis' yard to give them a proper burial.

**AUSA:** How did his leadership style compare to that of Gen. Colin Powell?

**Marble:** Having seen firsthand the devastating consequences of warfare, Shalikashvili became a leader skilled in maximizing constructive consensus.

As Gen. Wes Clark told me, "His genius was that he could always find something—an idea, a strategy, a wrinkle—to prevent destructive conflict and to bring people together and advance the mission."

Powell was comfortable with a more confrontational tone, and his political skills and post-Gulf War popularity made him a powerful figure in Washington.

**AUSA:** What lessons from his career are most valuable for today's Army?

**Marble:** As detailed in *Boy on the Bridge*, Shalikashvili's three pillars of leadership were competence, love of soldiers and character.

Interestingly, Marine Gen. Jim Mattis' new memoir, *Call Sign Chaos*, has a similar breakdown. Two men from different services and with quite different personalities coming to similar conclusions—that should certainly intrigue students of leadership.

\*\*\*\*\*

To order a copy of *Boy on the Bridge*, please visit [www.ausa.org/books](http://www.ausa.org/books).

**Joseph Craig** is AUSA's Book Program Director.

## Annual Meeting

From Page 1

Attendees will have the chance to talk with employers, submit their qualifications, participate in job interviews, have their resumes reviewed and participate in professional development workshops.

Several Army civilian career pro-

grams are slated to conduct training or a panel discussion during AUSA 2019.

There also will be a forum on talent management featuring Casey Wardynski, assistant secretary of the Army for manpower and reserve affairs.

The annual meeting will close with the Marshall Dinner on Oct. 16.

Retired Gen. Martin Dempsey, the former chairman of the Joint Chiefs and former Army chief of staff, will receive the Marshall Medal, AUSA's highest award.

For more information on the annual meeting or to register, click here: <https://bit.ly/2Zx50Qx>.

This year's hashtag is #AUSA2019.

## New restrictions proposed for burial at Arlington National Cemetery



The proposed changes come after more than two and a half years of deliberation, public outreach and surveys, according to the Army. (U.S. ARMY/ELIZABETH FRASER)

**T**he Army is proposing dramatic new restrictions to the eligibility criteria for burial at Arlington National Cemetery in Virginia.

If approved, the new criteria would tightly limit the service members eligible for below-ground interment at the cemetery and restrict even farther those who would qualify for above-ground inurnment.

The fiscal 2019 National Defense Authorization Act directed the Army secretary to establish revised eligibility criteria to keep the cemetery functioning as an active burial ground “well into the future,” the Army said in a Wednesday statement.

“Arlington National Cemetery is a national shrine for all Americans, but especially those who have served our great nation,” said acting Army Secretary Ryan McCarthy. “We must ensure it can honor those we have lost for many years to come.”

The cemetery just outside Washington, D.C., is running out of room, and there have been several initiatives, including expansion projects, to try to preserve space for the future.

The proposed changes come after more than two and a half years of deliberation, public outreach and surveys, including feedback from veterans and military service organizations, according to the Army. If no changes are

made, the cemetery will be closed to new interments by the mid-2050s.

The proposal directs the cemetery to preserve 1,000 gravesites for current and future Medal of Honor recipients.

It also would restrict below-ground interment for service members who are killed in action, recipients of the Silver Star or above who also served in combat, Purple Heart recipients, combat-related service deaths while conducting uniquely military activities, former prisoners of war, presidents and vice presidents of the United States, and veterans with combat service who also served out of uniform as a government official and made significant contributions to the nation’s security at the highest levels of public service.

Above-ground inurnment in vaults would be reserved for World War II-era veterans, to include legislated active-duty designees; retirees from the armed forces who are eligible for retired pay but are not otherwise eligible for interment; veterans who have served at least two years on active duty and who have served in combat; and veterans without combat service who also served out of uniform as a government official and made significant contributions to the nation’s security at the highest levels of public service.

For more information, click here: <https://www.arlingtoncemetery.mil/>.

# AUSAExtra

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## PERK OF THE WEEK

### **Army Times, Federal Times, Defense News**

Members receive discounts on subscriptions to the following Sightline Media publications: *Army Times*, for news and information for soldiers and their families; *Federal Times*, a magazine for senior U.S. government managers on trends and issues facing them; and *Defense News*, a global website and magazine about the politics, business and technology of defense serving senior military, government and industry decision-makers. Access your savings at [www.ausa.org/times](http://www.ausa.org/times).



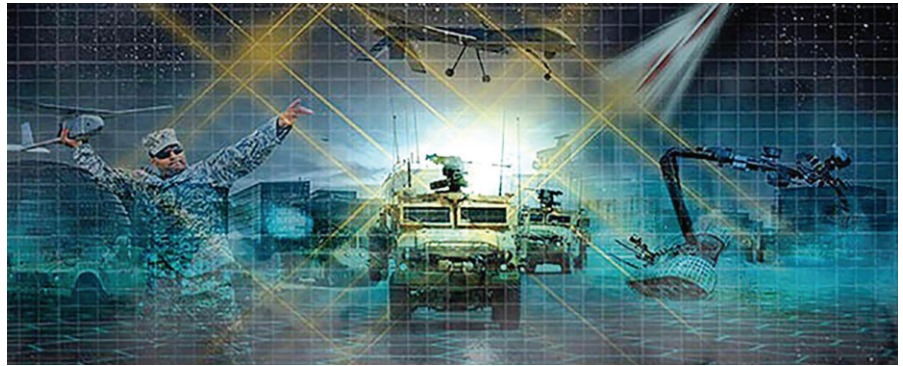
## ILW paper: Achieving dominance in multidomain operations

**A** new paper from the Association of the U.S. Army's Institute of Land Warfare warns the U.S. Army and joint force face a complex challenge with the growth of interstate competition.

Written by Maj. Bradley Cooper, "Precision Logistics: Sustainment for Multi-Domain Operations" examines the Army's transition toward a sustainment enterprise that can support multidomain operations.

Achieving dominance in multidomain operations requires precision logistics, and quick and continuous integration of all domains—space, cyber, air, sea and land—requires a total Army effort, but the Army isn't there yet, the paper states.

"Recent studies have concluded that there are gaps in the joint force's ability to provide reliable, agile, responsive and survivable sustainment, causing



Quick and continuous integration of all domains—space, cyber, air, sea and land—requires a total Army effort, the paper says. (U.S. ARMY GRAPHIC)

senior leaders to ask how the Army is going to sustain itself and the joint force," Cooper writes.

The paper explores emerging capabilities that can help overcome gaps and deliver precise and survivable logistics, and it explains U.S. Army Materiel Command's focus areas used to guide the development of multidomain

operation capabilities.

"It is imperative that the Army has a robust sustainment enterprise that can provide support over great distances in austere environments, both inter- and intra-theater, to prevail in conflict," Cooper writes.

The full paper is available here: <https://bit.ly/2llzC8n>.



Smithsonian  
National Air and Space Museum

## IDEAS THAT DEFY

### BOUNDARIES

Charles Lindbergh's historic transatlantic journey in the *Spirit of St. Louis* extended the limits of air travel to an intercontinental scale.



On the National Mall  
Jefferson Dr., between 4<sup>th</sup> and 7<sup>th</sup> St. SW,  
Washington, DC

### EXPECTATIONS

The Bell UH-1H "Huey" has been in service for six decades. The Museum's Huey has a distinguished record: four tours of combat in Vietnam from 1966 to 1970.



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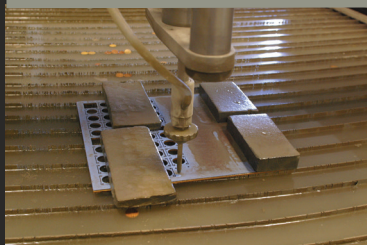


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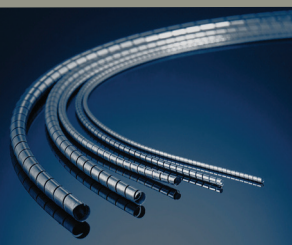
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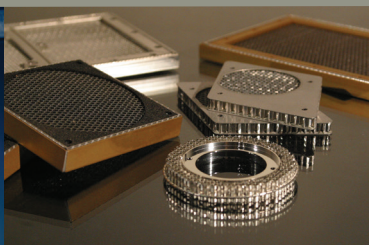
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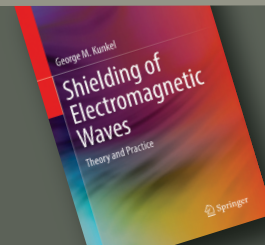
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## Army singing group places fifth in 'America's Got Talent'

The singing group Voices of Service, which gained national attention for its fifth place finish in the latest season of *America's Got Talent*, includes a member of the Association of the U.S. Army, retired Master Sgt. Caleb Green.

The quartet's run came to an end Sept. 18 after some highly applauded performances and standing ovations from the panel of celebrity judges.

In their final performance, the group performed "Some Gave All" alongside Billy Ray Cyrus, who wrote the song about military service and sacrifice.

Green is known in the Washington, D.C., area as an occasional National Anthem singer at Washington Capitals games.

He is also a member of AUSA's Fairfax-Lee chapter.

Judge Howie Mandel, a comedian, actor and television host, said the sing-



The members of Voices of Service are, left to right, retired Master Sgt. Caleb Green, Sgt. 1st Class Jason Hanna, Sgt. Maj. Christal Rheams, and retired Staff Sgt. Ron Henry. (COURTESY PHOTO)

ers were still winners. "You won our hearts," he said.

"Thank you so much for gracing our stage. I'm telling you this is just the beginning for you."

This was the 14th season of the NBC competition that features singers, dancers, comedians and acrobats all vying for a \$1 million prize and a chance at stardom.

The other members of Voices of Service are active-duty Sgt. Maj. Christal Rheams and Sgt. 1st Class Jason Hanna, and retired Staff Sgt. Ron Henry.

The four singers are affiliated with the Center for American Military Music Opportunities, an organization founded in 2009 to assist current and former military musicians who need help pursuing a career.

## Eagle Chapters

**The following chapters attained Eagle status for August by showing positive membership growth. The number of consecutive months of growth since July 1, 2019, is shown in parentheses.**

A.P. Hill Rappahannock (2)  
Arkansas (2)  
Arsenal of Democracy (2)  
Braxton Bragg (1)  
Capital District of New York (2)  
Central Texas-Fort Hood (2)  
Central Virginia (1)  
Charleston (2)  
Chattahoochee Valley-Fort Benning (1)  
Connecticut (2)  
Corporal Bill McMillan-Bluegrass (1)  
Cowboy (1)  
CSM James M. MacDonald-Keystone (1)  
Delaware (2)  
Des Moines Freedom (2)  
Dix (2)  
Emerald Coast (2)  
Fairfax-Lee (1)  
First Militia (2)  
Fort Campbell (2)  
Fort Riley-Central Kansas (2)

Fort Rucker-Wiregrass (2)  
Fort Sheridan-Chicago (2)  
Gem State (2)  
GEN John J. "Black Jack" Pershing (1)  
GEN John W. Vessey, Jr (1)  
George Washington (1)  
Greater Atlanta (1)  
Greater Augusta-Fort Gordon (2)  
Greater Los Angeles (2)  
Greater New York-Statue of Liberty (1)  
Henry Leavenworth (1)  
Indiana (1)  
Joshua Chamberlain (2)  
Korea (2)  
Las Vegas-John C. Fremont (2)  
Leonidas Polk (1)  
Magnolia (2)  
Major Samuel Woodfill (2)  
Massachusetts Bay (1)  
MG John S. Lekson (2)  
Newton D. Baker (1)

North Texas (1)  
Northern New Jersey (2)  
Northern New York-Fort Drum (1)  
Picatinny Arsenal-Middle Forge (2)  
Pikes Peak (2)  
Polar Bear (1)  
Redstone-Huntsville (2)  
Rock Island Arsenal (2)  
San Francisco (1)  
SGM Jon R. Cavaiani (2)  
Silicon Valley (1)  
Space Coast (1)  
St. Louis Gateway (1)  
Texas Capital Area (2)  
Thomas J. "Stonewall" Jackson (2)  
Thunderbird (1)  
Topeka (1)  
Tri-State (2)  
Utah (2)  
Virginia Colonial (2)  
West Point Area (2)



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